WEST DEVON BOROUGH COUNCIL	BASE 2015/16	Yr1 2016/17	Yr2 2017/18	Yr3 2018/19	Yr4 2019/20	Yr5 2020/21
BUDGET PRESSURES	£	£	£	£	£	£
Inflation on the waste collection, recycling and cleansing contract (estimate) (see 5.3)	80,000	80,000	300,000	80,000	80,000	80,000
Specialist resource - Waste and Cleansing options review and delivery (see 5.5) - one off	0	80,000	(80,000)	0	0	0
Inflation on the street cleaning and public conveniences	0	10,000	30,000	10,000	10,000	10,000
Recycling of garden and leaf collections	27,200	90,000	0	0	0	0
New glass recycling banks x 3	8,000	(8,000)	0	0	0	0
Inflation on the swimming pool contract (profiled fee)	10,000	10,000	20,000	10,000	10,000	10,000
Our Plan (see 5.6)	0	75,000	(75,000)	0	0	0
Inflation on goods and services	15,000	60,000	60,000	60,000	60,000	60,000
Reduction in Housing Benefit administration subsidy	34,000	40,000	40,000	40,000	40,000	40,000
Increase in salaries - increments and pay and grading	0	40,000	40,000	40,000	40,000	40,000
Increase in salaries - pay increase at 1%	58,800	40,000	40,000	40,000	40,000	40,000
National Insurance - (see 5.7)		60,000	0	0	0	0
Triennial Pension revaluation	20,000	60,000	60,000	60,000	60,000	60,000
Reduction in the Homelessness Grant (see 5.10)	0	50,000	0	0	0	0
Trading company - specialist advice ( see 5.11) - One off	0	150,000	(150,000)	0	0	0
Elections - reversal of 15/16 one off cost pressure	50,000	(50,000)	0	0	0	0
Kilworthy Park - running costs	0	45,000	0	0	0	0
New Governance Arrangements	28,000	0	0	0	0	0
Tamar Valley Legacy Plan	28,000	3,000	0	0	0	0
Rural Development Programme for England	10,400	0	0	0	0	0
Tavistock Townscape (Council March 14 CM74)	10,000	0	0	0	0	0
Reduction in TIC Savings	15,000	0	0	0	0	0
Tamar Estuaries Consultative Forum (see 5.12)		1,000				
Workstation rental costs - payment to South Hams - this is offset by savings as shown below (T18 Council Minute CM49 - November 2013)	90,000	0	0	0	0	0
TOTAL IDENTIFIED BUDGET PRESSURES	484,400	836,000	285,000	340,000	340,000	340,000

WEST DEVON BOROUGH COUNCIL	BASE	Yr1	Yr2	Yr3	Yr4	Yr5
	2015/16 £	2016/17 £	2017/18 £	2018/19 £	2019/20 £	2020/21 £
Contribution to T18 Strategic Change Earmarked Reserve						
Transformation Project (T18) - Approved at 9th December 2014 Council (One-off investment costs included for completeness)  Contribution to Strategic Change Reserve to meet redundancy and pension costs (offset by savings above)	805.000	125.000	160.000	120.000	35.000	0
Net contribution to T18 Reserve to meet other non-recurring costs (offset by savings above)	005,000	125,000	160,000	120,000	35,000	U
	67,000	67,000	67,000	67,000	67,000	0
Total Contribution to T18 Strategic Change Earmarked Reserve	872,000	192,000	227,000	187,000	102,000	0

SAVINGS AND INCOME GENERATION IDENTIFIED	BASE	Yr1	Yr2	Yr3	Yr4	Yr5
	2015/16 £	2016/17 £	2017/18 £	2018/19 £	2019/20 £	2020/21 £
Housing Benefit recoveries (see 5.15)	0	30,000	0	0	0	0
Other staffing expenses (see 5.15)	0	60,000	0	0	0	0
Reduction on Members Allowances (Council 13 May 2014)	4,200	0	0	0	0	0
Savings on audit fees	12,000	0	0	0	0	0
New income generation from Street Name and Numbering	7,500	0	0	0	0	0
Additional investment income	0	5,000	15,000	30,000	5,000	5,000
Business Rates pooling gain (see 3.3)	30,000	10,000	10,000	10,000	10,000	10,000
Bank Charges Reduction	5,000	0	0	0	0	0
TOTAL SAVINGS AND INCOME GENERATION (excluding T18 savings)	58,700	105,000	25,000	40,000	15,000	15,000
Reduced running costs at Kilworthy Park and additional leasing income Transformation Project (T18) savings - Approved at 9th December 2014 Council report (Appendix C) - £700,000 staff savings (30% of current staffing levels) and £25,000 other staff	90,000	15,000	15,000	15,000	15,000	0
saving costs (ancillary costs) - Note the £725,000 savings in 2016/17 are in addition to £962,000 of savings already built into the 2015/16 Base Budget as shown.	872,000	725,000	0	0	0	0
TOTAL SAVINGS AND INCOME GENERATION (including T18 savings)	1,020,700	845,000	40,000	55,000	30,000	15,000